



Office of External Affairs
P.O. Box 942701
Sacramento, CA 94229-2701
Telecommunications Device for the Deaf - (916) 795-3240
(916) 795-3991, FAX (916) 795-3507

November 19, 2009

AGENDA ITEM 15

TO: MEMBERS OF THE BOARD OF ADMINISTRATION

I. SUBJECT: External Affairs Update

II. PROGRAM: All

III. RECOMMENDATION: For Information Only

IV. ANALYSIS:

Consistent with the integration of Public Affairs, state and federal Governmental Affairs and Stakeholder Relations, this will be an oral report of the Director of External Affairs and will serve as an umbrella to the reports of the units within External Affairs.

V. STRATEGIC PLAN:

This is not a product of the CalPERS strategic plan, but an ongoing responsibility of the CalPERS Director of External Affairs.

VI. RESULTS/COSTS:

N/A

PATRICIA K. MACHT
Director, External Affairs